

3. **Resolution No. 23-06-003, A Resolution Establishing Capital Outlay Priorities in Blount County, Tennessee, for the Year Beginning July 1, 2023, and Ending June 30, 2024. (Referred to full commission by the Budget Committee with a favorable recommendation of 5-0.)**

Attachments: Resolution 23-06-003 Capital Resolution Recommended

FY23.24 Capital Exhibit

A motion was made by Vice Chair French, seconded by Commissioner Carver, that the Resolution be adopted. An electronic vote was taken. The Chairman declared the motion to have passed by the following vote:

Yes: 20 - Akard, Anderson, Bennett, Bledsoe, Bowers, Bright, Carver, Caylor, Davis, French, Giles, Hannah, King, Martin, McMahan, Mikels, Reagan, Stinnett, Webb, and Wells

No: 0

Absent: 1 - Jopling

Abstain: 0

**A RESOLUTION ESTABLISHING CAPITAL OUTLAY PRIORITIES IN
BLOUNT COUNTY, TENNESSEE
FOR THE YEAR BEGINNING JULY 1, 2023 AND ENDING JUNE 30, 2024**

Resolution No. 23-06-003

Resolution Sponsors: Commissioners Nick Bright, Jared Anderson and Mike Caylor

WHEREAS, Blount County Budget Committee is recommending the following capital items/projects to:

- A) remain funded until completion,
- B) be funded as part of the FY23-24 budget recommendation, or
- C) research ways of funding, for those capital items prioritized but not yet supported by current funding levels (ie. grants, state and federal funds)
- D) be deferred for future funding.

WHEREAS, it is deemed to be in the best interest of Blount County, to adopt the Capital Outlay prioritization plan as requested.

WHEREAS, Resolution No. 22-06-003 will be superseded by this Resolution if approved for FY 23-24.

WHEREAS, attached to this resolution is the FY 23-24 Capital Exhibit.

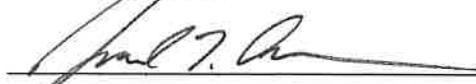
WHEREAS, the FY 23-24 Capital Exhibit is meant to be updated and made available as requested throughout the fiscal year.

WHEREAS, approval by Blount County Budget Committee and Blount County Commission is required.

NOW THEREFORE, BE IT RESOLVED BY THE Board of Commissioners of Blount County, Tennessee assembled in regular session this 15th day of June, 2023 that the capital items/projects attached hereto in the exhibit entitled "Capital Exhibit" are hereby approved and this resolution will supersede Resolution No. 22-06-003.

Duly authorized and approved this 15th day of June, 2023.

CERTIFICATION OF ACTION ATTEST



Commission Chairman

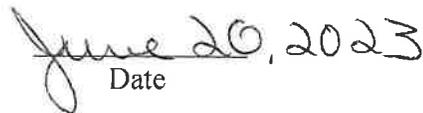


County Clerk

Approved:
Vetoed:



County Mayor



Date

CAPITAL EXHIBIT

A:	Items already funded to remain funded until complete
B:	New items to fund as part of the FY 2023-24
C:	Prioritized capital items not yet supported by current funding levels
D:	Identified capital items that need to be prioritized

	Department	Fund	Capital Item	Target FY	Dept. Request	Recommended	Category
1	BCSO	101	Axon Body and In car Cameras	FY 22/26	\$ 572,000.00	\$ 572,000.00	A
2	BCSO	101	Motorola/communications	FY 22/23	\$ 219,050.00	\$ 219,050.00	A
3	Industrial Development Board	101	Project Eagle Greenway Engineering	FY 22/23	\$ 104,400.00	\$ 104,400.00	A
4	Industrial Development Board	101	Project Eagle Natural Gas Connections	FY 22/23	\$ 600,000.00	\$ 600,000.00	A
5	Industrial Development Board	101	Project Eagle Sewer Connections	FY 22/23	\$ 1,320,000.00	\$ 1,320,000.00	A
6	Industrial Development Board	101	Project Eagle Water Connections	FY 22/23	\$ 120,000.00	\$ 120,000.00	A
7	Industrial Development Board	101	Regional Greenway system (Amazon Connection)	FY 22/23	\$ 800,000.00	\$ 800,000.00	A
8	Industrial Development Board	101	Sky City Initiative Renewal	FY 22/23	\$ 25,000.00	\$ 25,000.00	A
9	Maintenance	101	HVAC removal at Probation/Recovery Court	FY 22/23	\$ 18,000.00	\$ 18,000.00	A
10	Recycle	101	Recycling Compactor (replacement)	FY 22/23	\$ 53,000.00	\$ 53,000.00	A
11	Maintenance	112	Replace 6 air handlers at Justice Center	FY 22/23	\$ 70,000.00	\$ 70,000.00	A
12	Maintenance	112	Replace Jail Locks	FY 22/23	\$ 145,000.00	\$ 145,000.00	A
13	Maintenance	112	Seal Coat and Stripe parking lot at Justice Center	FY 22/23	\$ 25,000.00	\$ 25,000.00	A
14	Highway	131	Hwy Bridges repairs	FY 22/23	\$ 2,120,000.00	\$ 2,120,000.00	A
15	Schools 141	141	Custodial equipment (Floor scrubbers, vacuums, etc)	FY 22/23	\$ 50,000.00	\$ 50,000.00	A
16	Schools 141	141	ECCA - new classroom furniture for Grade 11	FY 22/23	\$ 30,000.00	\$ 30,000.00	A
17	Schools 141	141	ECCA grade 11 classroom renovations	FY 22/23	\$ 50,000.00	\$ 50,000.00	A
18	Schools 141	141	Linville Powell HHS Commons area improvements	FY 22/23	\$ 10,000.00	\$ 10,000.00	A
19	Schools 141	141	Maintenance equipment (Heavy equip attachments, etc)	FY 22/23	\$ 48,000.00	\$ 48,000.00	A
20	Schools 141	141	Maintenance truck	FY 22/23	\$ 45,000.00	\$ 45,000.00	A
21	Schools 141	141	MES & Montvale - new gym floors	FY 22/23	\$ 55,000.00	\$ 55,000.00	A
22	Schools 141	141	Miscellaneous HVAC equipment & parts	FY 22/23	\$ 100,000.00	\$ 100,000.00	A
23	Schools 141	141	Montvale - new gym bleachers	FY 22/23	\$ 55,000.00	\$ 55,000.00	A
24	Schools 141	141	New doors, hardware, and locks for school buildings	FY 22/23	\$ 65,000.00	\$ 65,000.00	A

25	Schools	142	ESSER 3 capital- HVAC systems/carpet flooring replacements districtwide	FY 22/23	\$ 2,461,000.00	\$ 2,461,000.00	A
26	Highway	176	Brush Truck (addition)	FY 22/23	\$ 140,000.00	\$ 140,000.00	A
27	Highway	176	Facility Air Curtain Housing	FY 22/23	\$ 40,000.00	\$ 40,000.00	A
28	Highway	176	Facility commercial kitchen, offices	FY 22/23	\$ 600,000.00	\$ 600,000.00	A
29	Highway	176	Facility Electrical Upgrades	FY 22/23	\$ 40,000.00	\$ 40,000.00	A
30	Highway	176	Facility Fire Line Installation	FY 22/23	\$ 100,000.00	\$ 100,000.00	A
31	Highway	176	Four Post Vehicle Lift	FY 22/23	\$ 52,000.00	\$ 52,000.00	A
32	Highway	176	Inventory System for Parts Department	FY 22/23	\$ 6,000.00	\$ 6,000.00	A
33	Highway	176	Lidar Camera (addition)	FY 22/23	\$ 13,000.00	\$ 13,000.00	A
34	Highway	176	Longarm Tractor (replacement)	FY 22/23	\$ 175,000.00	\$ 175,000.00	A
35	Highway	176	Operations Center Building Grounding and Generator	FY 22/23	\$ 810,000.00	\$ 810,000.00	A
36	Highway	176	Qu. 2 Drones (addition)	FY 22/23	\$ 10,000.00	\$ 10,000.00	A
37	Highway	176	Qu. 2 Salt Box Inserts on Tri Axles (addition)	FY 22/23	\$ 70,000.00	\$ 70,000.00	A
38	Highway	176	Qu. 3 Mowing Tractors (replacement)	FY 22/23	\$ 375,000.00	\$ 375,000.00	A
39	Highway	176	Qu. 4 Single Axle Dump Trucks (replacements)	FY 22/23	\$ 560,000.00	\$ 560,000.00	A
40	Highway	176	Road Widener (addition)	FY 22/23	\$ 40,000.00	\$ 40,000.00	A
41	Highway	176	Scissor Lift (addition)	FY 22/23	\$ 60,000.00	\$ 60,000.00	A
42	Highway	176	Sign Shop Printer (addition)	FY 22/23	\$ 46,000.00	\$ 46,000.00	A
43	Highway	176	Sign Shop/Repair Ford F550 (addition)	FY 22/23	\$ 100,000.00	\$ 100,000.00	A
44	Highway	176	Skid Steer (addition)	FY 22/23	\$ 120,000.00	\$ 120,000.00	A
45	Highway	176	Stock Creek Infrastructure	FY 22/23	\$ 500,000.00	\$ 500,000.00	A
46	Highway	176	Tack Truck (replacement)	FY 22/23	\$ 100,000.00	\$ 100,000.00	A
47	Highway	176	Water Truck (replacement)	FY 22/23	\$ 50,000.00	\$ 50,000.00	A
48	Schools	177	Fairview - roof replacement	FY 22/23	\$ 1,595,000.00	\$ 1,595,000.00	A
49	Schools	177	HHS - new secure main entrance	FY 22/23	\$ 149,579.00	\$ 149,579.00	A
50	Schools	177	HHS - new turf football field & track	FY 22/23	\$ 1,932,135.00	\$ 1,932,135.00	A
51	Schools	177	HHS - renovations to classrooms in main building	FY 22/23			A
52	Schools	177	HHS new lights for soccer, baseball, & softball fields	FY 22/23	\$ 192,000.00	\$ 192,000.00	A
53	Schools	177	HMS - roof replacement	FY 22/23	\$ 173,500.00	\$ 172,500.00	A

54	Schools	177	Roof Replacement FES/Awning CMS	FY 22/23	\$ 40,000.00	\$ 40,000.00	A
55	Schools	177	WBHS - new turf football field & track	FY 22/23	\$ 1,932,135.00	\$ 1,932,135.00	A
56	Information Technology	189	Substation Wi-Fi Services	FY 22/23	\$ 26,600.00	\$ 26,600.00	A
57	Library	189	Library Clock Tower Repair	FY 22/23	\$ 15,000.00	\$ 15,000.00	A
58	Library	189	Roof Replacement	FY 22/23	\$ 850,000.00	\$ 850,000.00	A
59	Maintenance	189	Replace Boiler for Courthouse	FY 22/23	\$ 25,000.00	\$ 25,000.00	A
60	Maintenance	189	Replace HVAC Units for Courthouse	FY 22/23	\$ 50,000.00	\$ 50,000.00	A
61	Maintenance	189	Upgrade HVAC control software system	FY 22/23	\$ 350,000.00	\$ 350,000.00	A
62	Parks & Rec	189	Everett Senior Center (County Contribution)	FY 22/23	\$ 420,000.00	\$ 420,000.00	A
63	Parks & Rec	189	Everett Senior Center (State Contribution)	FY 22/23	\$ 300,000.00	\$ 300,000.00	A
64	Schools	141	HMS - practice baseball field	FY 21/22	\$ 175,000.00	\$ 175,000.00	A
65	Schools	141	WBHS - Baseball Fence Replacement	FY 21/22	\$ 75,000.00	\$ 75,000.00	A
66	Schools	141	WBHS - new concession & bathroom facility for softball	FY 21/22	\$ 90,000.00	\$ 90,000.00	A
67	Highway	176	Bucket Truck (Ford F550)	FY 21/22	\$ 130,000.00	\$ 130,000.00	A
68	Highway	176	County Traffic Signal Modernization - Phase 1	FY 21/22	\$ 37,500.00	\$ 37,500.00	A
69	Highway	176	Excavator (replacement)	FY 21/22	\$ 280,000.00	\$ 280,000.00	A
70	Highway	176	Low Boy Trailer (replacement)	FY 21/22	\$ 140,000.00	\$ 140,000.00	A
71	Highway	176	Qu. 2 Tri Axle Dump Trucks (addition)	FY 21/22	\$ 340,000.00	\$ 340,000.00	A
72	BCSO	101	Smartphones for Deputies	FY 23/24	\$ 52,500.00		B
73	Industrial Development Board	101	Project Eagle Greenway	FY 23/24	\$ 1,304,400.00		B
74	Maintenance	112	Jail Locks - Next Phase	FY 23/24	\$ 145,000.00		B
75	Maintenance	112	Jail Medical Toilets	FY 23/24	\$ 65,000.00		B
76	Schools	141	All Schools - Technology Equipment, Copiers	FY 23/24	\$ 292,500.00		B
77	Schools	141	Architect/Engineering Fees	FY 23/24	\$ 23,000.00		B
78	Schools	141	Contingency	FY 23/24	\$ 100,000.00		B
79	Schools	141	ECCA - Classroom Equipment, CTE, 12th Grade Classroom Renovations, Sound System, Technology, Fieldhouse, Pressbox	FY 23/24	\$ 450,500.00		B
80	Schools	141	HHS CTE, WBHS CTE, Rockford - Classroom Furniture	FY 23/24	\$ 802,500.00		B
81	Schools	141	HHS, WBHS, SE Various - Classroom Equipment - Music Instruments, SE Equipment	FY 23/24	\$ 55,000.00		B
82	Schools	141	Maintenance & Custodial Equipment, Utility Vehicle	FY 23/24	\$ 275,000.00		B
83	Schools	141	Middlesettlements & Montvale - New Secure Entrance	FY 23/24	\$ 25,000.00		B

84	Schools	141	Montvale, Townsend - Gymnasium Improvements - Flooring, Bleachers	FY 23/24	\$ 180,000.00		B
85	Schools	141	Various Schools - Facilities Improvements, Building & Bathroom Renovations	FY 23/24	\$ 235,000.00		B
86	Schools	141	Various Schools - HVAC Replacements	FY 23/24	\$ 150,000.00		B
87	Schools	141	Various Schools - Small Equipment - Portable stages, Athletic Equipment, Print Copiers	FY 23/24	\$ 175,500.00		B
88	Schools	142	ESSER 3 Capital - ECCA HVAC Replacements	FY 23/24	\$ 400,000.00		B
89	Schools	142	ESSER 3 Capital - Lanier Steam Boiler Replacement	FY 23/24	\$ 350,000.00		B
90	Schools	142	ESSER 3 Capital - Various Schools, Change Distribution Pumps to VFD	FY 23/24	\$ 200,000.00		B
91	Schools	142	ESSER 3 Capital - Various Schools, Remove Carpet & Replace with LVP	FY 23/24	\$ 400,000.00		B
92	Highway	176	Asphalt Zipper	FY 23/24	\$ 255,270.00		B
93	Highway	176	Backhoe	FY 23/24	\$ 209,623.00		B
94	Highway	176	F550 Shop Truck	FY 23/24	\$ 79,470.00		B
95	Highway	176	Ford F150 - Qu. 4	FY 23/24	\$ 171,188.00		B
96	Highway	176	Ground Penetrating Radar	FY 23/24	\$ 18,000.00		B
97	Highway	176	Large Asphalt Grinder	FY 23/24	\$ 45,623.00		B
98	Highway	176	Large Roller	FY 23/24	\$ 181,848.00		B
99	Highway	176	Radius Grinder Tool	FY 23/24	\$ 12,000.00		B
100	Highway	176	Salt Facility	FY 23/24	\$ 1,200,000.00		B
101	Highway	176	Small Roller	FY 23/24	\$ 61,894.00		B
102	Highway	176	Tack Truck	FY 23/24	\$ 320,000.00		B
103	Schools	177	Architect & Engineering Fees	FY 23/24	\$ 100,000.00		B
104	Schools	177	Contingency	FY 23/24	\$ 300,000.00		B
105	Schools	177	Friendsville Gym - Roof Repair/Replacement	FY 23/24	\$ 150,000.00		B
106	Schools	177	Middle settlements - Secure Entry	FY 23/24	\$ 100,000.00		B
107	Schools	177	Various Schools - HVAC Controls	FY 23/24	\$ 350,000.00		B
108	Schools	177	Walland Gym - Roof Repair/Replacement	FY 23/24	\$ 500,000.00		B
109	Schools	177	WBHS - Renovations for CTE classrooms & building	FY 23/24	\$ 4,300,000.00		B
110	Schools	177	WBHS - Roof Repair/Replacement	FY 23/24	\$ 1,047,000.00		B
111	Information Technology	189	New Dell Server and Storage Stack, replacing old stack	FY 23/24	\$ 115,000.00		B
112	Maintenance	189	Animal Center Kennel Heat Replacement	FY 23/24	\$ 51,049.00		B
113	Maintenance	189	Animal Center New Roof	FY 23/24	\$ 88,400.00		B
114	Maintenance	189	Courthouse 1976 Elevator Update	FY 23/24	\$ 200,000.00		B

115	Maintenance	189	Courthouse HVAC Units - Qu. 5	FY 23/24	\$ 50,000.00	B
116	Maintenance	189	Courthouse Replace 2nd Floor Fire Escape	FY 23/24	\$ 47,000.00	B
117	Maintenance	189	Courthouse Replace Handrails	FY 23/24	\$ 26,300.00	B
118	Maintenance	189	Health Dept Roof Screws Replaced	FY 23/24	\$ 6,500.00	B
119	Maintenance	189	Justice Center ADA Bathrooms	FY 23/24	\$ 150,000.00	B
120	Maintenance	189	Justice Center Garage New Roof	FY 23/24	\$ 24,050.00	B
121	BCSO	101	Computer Room Door Controls	FY 24/25	\$ 15,000.00	C
122	BCSO	101	New desks and furniture - 24 yr old equip	FY 24/25	\$ 50,000.00	C
123	BCSO	101	Tables, Chairs, Filing Cabinets for Roll Call Room	FY 24/25	\$ 25,000.00	C
124	BCSO	101	Tire Balancer for Garage	FY 24/25	\$ 22,000.00	C
125	Information Technology	112	Justice Center Network Upgrades	FY 24/25	\$ 90,000.00	C
126	Information Technology	127	Justice Center Fiber Loop	FY 24/25	\$ -	C
127	Highway	176	4 Ford Explorers	FY 24/25	\$ 154,952.00	C
128	Highway	176	Expansion	FY 24/25	\$ 300,000.00	C
129	Highway	176	Trench Roller	FY 24/25	\$ 39,000.00	C
130	Highway	176	Vocera Security System	FY 24/25	\$ 49,961.00	C
131	Schools	177	Heritage High - Classroom Renovations, Wing 2 Upstairs	FY 24/25	\$ -	C
132	Schools	177	William Blount - Classroom Renovations, Upstairs	FY 24/25	\$ -	C
133	BCSO	189	Security system upgrades for juvenile	FY 24/25	\$ 150,000.00	C
134	Library	189	Lower Level of Library	FY 24/25	\$ -	C
135	Library	189	Replace and Repair masonry	FY 24/25	\$ -	C
136	Library	189	Library Carpet Replace	FY 24/25	\$ 350,000.00	C
137	Maintenance	189	Health Department HVAC Change Outs	FY 24/25	\$ 50,000.00	C
138	Maintenance	189	Health Dept Facia Repair/Replace	FY 24/25	\$ 55,250.00	C
139	Parks & Rec	189	Everett Football Field	FY 24/25	\$ 220,000.00	C
140	Planning & Dev	189	6 Ford F-150 CC 4 Trucks	FY 24/25	\$ 295,460.00	C
141	Animal Center - Phase 1	Fundraising	Expanded Cat Room and Lobby	FY 24/25	\$ 233,533.00	C
142	Animal Center - Phase 2	Fundraising	Garage Expansion/New Storage	FY 24/25	\$ 242,920.00	C
143	Animal Center - Phase 3	Fundraising	Kennel Expansion	FY 24/25	\$ 188,352.00	C
144	Animal Center - Phase 4	Fundraising	Office and Quarantine Expansion	FY 24/25	\$ 166,785.00	C
145	BCSO	101	Advanced Tactical Equipment(cameras & gear)	FY 24/25	\$ 20,000.00	D
146	BCSO	101	Angel Armor-protective armor for vehicles	FY 24/25	\$ 50,000.00	D
147	BCSO	101	BSORT replacement equipment	FY 24/25	\$ 10,000.00	D
148	BCSO	101	Cold weather gear for Special Teams	FY 24/25	\$ 40,000.00	D

149	BCSO	101	Crime Scene Equipment	FY 24/25	\$ 10,000.00	D
150	BCSO	101	Fire Suppression Tool (FST) \$1000*22	FY 24/25	\$ 22,000.00	D
151	BCSO	101	Smartphones for Special Teams	FY 24/25	\$ 25,000.00	D
152	BCSO	101	SWAT vests (replacement)	FY 24/25	\$ 108,000.00	D
153	BCSO	101	Traffic Investigation Equipment	FY 24/25	\$ 6,000.00	D
154	Maintenance	112	Update elevator controls Justice Center	FY 24/25	\$ 36,200.00	D
155	Library	115	Replace all electrical floor box covers	FY 24/25	\$ 4,368.00	D
156	Library	115	Replace Learning Lab Door w/Push Bar	FY 24/25	\$ 2,000.00	D
157	Library	115	Sun Screen Fabric Inserts for High Windows	FY 24/25	\$ 1,800.00	D
158	Library	115	Window Tint for three Skylights	FY 24/25	\$ 8,000.00	D
159	BCSO	122	Range updates	FY 24/25	\$ -	D
160	BCSO	122	Track extension	FY 24/25	\$ -	D
161	Highway	176	County Traffic Signal Modernization-Ebroadway/DefoeCir	FY 24/25	\$ -	D
162	Highway	176	County Traffic Signal Modernization-Fairview/ONFerry	FY 24/25	\$ -	D
163	Highway	176	County Traffic Signal Modernization-WB/Big Springs	FY 24/25	\$ -	D
164	Highway	176	County Traffic Signal Modernization-WB/County Farm	FY 24/25	\$ -	D
165	Highway	176	County Traffic Signal Modernization-WB/Morganton	FY 24/25	\$ -	D
166	Highway	176	Facility Wash Bay and Salt Bin	FY 24/25	\$ 1,500,000.00	D
167	Schools	177	CMS - new lights for baseball & softball fields	FY 24/25	\$ -	D
168	Schools	177	CMS - roof replacement	FY 24/25	\$ -	D
169	Schools	177	Parking lot resurfacing	FY 24/25	\$ -	D
170	Schools	177	Parking lot resurfacing	FY 24/25	\$ -	D
171	Schools	177	UGMS - new lights for baseball & softball fields	FY 24/25	\$ -	D
172	Schools	177	WBHS - CTE classroom furniture	FY 24/25	\$ -	D
173	Schools	177	WBHS - Renovations for CTE classrooms & building	FY 24/25	\$ -	D
174	Schools	177	WBHS - roof replacements	FY 24/25	\$ -	D
175	Schools	177	WBHS Academy - roof replacement	FY 24/25	\$ -	D
176	BCSO	189	Security upgrades for jail/juvenile	FY 24/25	\$ 40,000.00	D
177	Information Technology	189	Townsend Fiber Internet Services	FY 24/25	\$ 15,000.00	D
178	Library	189	Building Envelope repairs	FY 24/25	\$ 1,000,000.00	D
179	Library	189	Curtain Wall Glass Replacement	FY 24/25	\$ 250,000.00	D
180	Library	189	Design and replace flooring across the library	FY 24/25	\$ -	D
181	Library	189	Window Tint for three Skylights	FY 24/25	\$ 8,000.00	D

182	Maintenance	189	Rekey Courthouse	FY 24/25	\$ 260,000.00	D
183	Maintenance	189	Replace Door Hardware at Justice Center	FY 24/25	\$ 150,000.00	D
184	Maintenance	189	Replace Door Hardware at Justice Center	FY 24/25	\$ 115,000.00	D
185	Maintenance	189	Replace roof on Probation/Recovery Court Building	FY 24/25	\$ 550,000.00	D
186	Maintenance	189	Replumb 1954 side of Courthouse	FY 24/25	\$ 313,000.00	D
187	Planning & Dev	189	Qu. 4 Ford F-150	FY 24/25	\$ 228,000.00	D
188	Library	Fundraising	Construction Administration for Building Repairs	FY 24/25	\$ 32,000.00	D
189	Library	Fundraising	Professional Fees for Design Building Repairs	FY 24/25	\$ 100,000.00	D

STATE OF TENNESSEE, COUNTY OF BLOUNT

Gaye Hasty
COUNTY CLERK OF SAID COUNTY, DO HEREBY
CERTIFY THAT THE FOREGOING IS A TRUE COPY
OF THE Res. #23-06-003
AS THE SAME APPEARS ON RECORD IN MY OFFICE.
WITNESS MY HAND AND OFFICIAL SEAL IN
MARYVILLE, TENNESSEE, THIS 28TH DAY OF
June, 2023

Gaye Hasty CLERK
by Lawrence Bell, D.C.